



Abstract

A Study on Improvement of Funds and Special Accounts

As the fund and special accounts increase, the complexity of the financial structure is intensified and problems such as the impairment of financial transparency and efficiency arise. Gyeonggi-do funds increased from 17 in 2014 to 22 in 2018. Special accounts also tends to increase from 11 in 2014 to 13 in 2018. Therefore, it is necessary to improve the efficiency of the operation of funds and special accounts by analyzing the performance of the funds and special accounts.

In this context, this study try to analyze the performance of funds and special accounts in Gyeonggi-do from 2014 to 2018 and suggest improvement methods. For this purpose, the the performance of funds was analyzed based on financial stability (the proportion of contribution in total fund raising), purpose of purpose (the proportion of the program budget purpose in total income), and operational efficiency (similarity and duplication, execution rate). As a result of analysis, in the project fund, the ratio of the program budget purpose in total income is low and the contribution rate is high. On the other hand, the Special Accounting analyzed the execution rate, and most of them are showing high levels.

Based on the analysis results, this study suggests the following improvement measures. First, it proposed a step-by-step reform of the project funds with low performance. It is a plan to decide the existence or the sunset of the fund by expanding and operating the proportion of the program budget purpose for a certain period and evaluating its performance. Second, fund management needs to apply management models such as strategic planning, project management, and project evaluation. This can help in determining whether the purpose of the funding has been achieved. Third, Third, there is a lack of objective grounds for evaluating the fund's performance when the fund expires. In particular, the performance of individual funds mainly used execution rate as a performance indicator, so it is necessary to develop indicators to measure representative performance. In addition, improvement of the fund management needs to be accompanied by a revision of the legal system.